

22 September 1949

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INFORMAL MEMORANDUM FOR [REDACTED] ORE

SUBJECT: Organizational Realignment of ORE

REFERENCE: Memorandum of August 31st to DCI from AD/ORE

1. With reference to Mr. Babbitt's discussions with ICAPS before he went on vacation, and to [REDACTED] subsequent discussion about ORE's reorganization, there are enclosed three plans which we suggest in lieu of Tab A of the ORE memorandum of August 31st. These tentative functional charts are in very rough draft, all of them very similar.

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2. We think that a great difficulty in ORE is that there are so many units reporting direct to the Assistant Director. These units should be cut down or regrouped. We also think better direction and control could be obtained if there were an Executive for Production and an Executive for Administration, to divide and filter some of the duties which now are headed up to the Assistant Director, ORE. Some of us have an idea that the Executive for Production should be an executive; others, that he should be passing more on substantive matters of intelligence. Some think that the Review Board should come into play more frequently on the substantive intelligence, and we all agree with the Director that the Review Board should be composed of branch chiefs, or group chiefs, or division chiefs, or whatever they are called.

3. Will you look over these three enclosures and bring them up some day next week to discuss the situation, with your ideas on the following points:

a. Separating administration from production, each to be headed up by an Assistant for the AD/ORE to help filter their respective matters and keep him from being snowed under.

b. Augmenting the authority of the Deputy?? As we understand it, he is now more of an executive officer. I am not convinced that a full-fledged deputy is necessary. Some think he could head up the plans and policy office, or serve with two hats as the Executive for Production also. We would like to know how you people feel about it in ORE.

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c. Amalgamate, or in some way or other fuse, the eleven branches in ORB into four or five groups or divisions, or whatever you want to call them; maybe as shown at the bottom of Plan 1.

d. Probably the name of the Review Board should be changed to an "Estimates Board," or an "Estimates Review Board," so as to get that name on the plan ~~in~~ the Dulles Report, even though this scheme does not, and does not necessarily, have to, go along with the Dulles Report.



PRSCOTT CHILDS  
Chief, ICAPS

Encls.